OMB Number: 4040-0004 Expiration Date: 11/30/2025

Application for Federal Assista	ince SF-424	
* 1. Type of Submission:  Preapplication  X Application  Changed/Corrected Application	* 2. Type of Application:  X New  Continuation  Revision	* If Revision, select appropriate letter(s):  * Other (Specify):
* 3. Date Received:  Completed by Grants.gov upon submission.	4. Applicant Identifier:	
5a. Federal Entity Identifier:		5b. Federal Award Identifier:
State Use Only:		
6. Date Received by State:	7. State Application	n Identifier:
8. APPLICANT INFORMATION:		
* a. Legal Name: Fort Bend Cou	untv	
* b. Employer/Taxpayer Identification Nur		* c. UEI:  MJG8N8EPN2L3
d. Address:		
* Street1: 301 Jackso Street2:	n St.	
* City: Richmond		
County/Parish:  * State: TX		
Province:		
* Country: USA: UNITED S	TATES	
* Zip / Postal Code: 77469		
e. Organizational Unit:		
Department Name:		Division Name:
f. Name and contact information of p	erson to be contacted on n	natters involving this application:
Prefix:	* First Nam	ne: Samantha
* Last Name:		
* Last Name: Gulley Suffix:		
Title: Project Manager - Grants		
Organizational Affiliation:		
* Telephone Number: 281-633-77	69	Fax Number:
* Email: samantha.gulley@fort	bendcountytx.gov	

Application for Federal Assistance SF-424
* 9. Type of Applicant 1: Select Applicant Type:
Local Agency - County
Type of Applicant 2: Select Applicant Type:
Type of Applicant 3: Select Applicant Type:
* Other (specify):
* 10. Name of Federal Agency:
Environmental Protection Agency
11. Catalog of Federal Domestic Assistance Number:
CFDA Title:
* 12. Funding Opportunity Number:
EPA-OAR-OTAQ-23-03  * Title:
Diesel Emissions Reductions Act (DERA)
13. Competition Identification Number:
Title:
14. Areas Affected by Project (Cities, Counties, States, etc.):
Add Attachment Delete Attachment View Attachment
Add Attachment Delete Attachment View Attachment
* 15. Descriptive Title of Applicant's Project:
Frito-Lay Rosenberg, TX Fleet Electrification Program - replacement of 22 class 7 and 8 diesel semi trucks with zero
emissions class 8 electric semis
Attach supporting documents as specified in agency instructions.
Add Attachments  Delete Attachments  View Attachments

1

Application for Federal Assistance SF-424
16. Congressional Districts Of:
* a. Applicant
Attach an additional list of Program/Project Congressional Districts if needed.
Add Attachment Delete Attachment View Attachment
17. Proposed Project:
* a. Start Date:
18. Estimated Funding (\$):
* a. Federal \$3,000,000
* b. Applicant
* c. State
* d. Local
* e. Other \$3,600,000
* f. Program Income
* g. TOTAL \$6,600,000
* 19. Is Application Subject to Review By State Under Executive Order 12372 Process?
a. This application was made available to the State under the Executive Order 12372 Process for review on
b. Program is subject to E.O. 12372 but has not been selected by the State for review.
x c. Program is not covered by E.O. 12372.
* 20. Is the Applicant Delinquent On Any Federal Debt? (If "Yes," provide explanation in attachment.)
Yes X No
If "Yes", provide explanation and attach  Add Attachment  Delete Attachment  View Attachment
Add Attachment Delete Attachment View Attachment
21. *By signing this application, I certify (1) to the statements contained in the list of certifications** and (2) that the statements herein are true, complete and accurate to the best of my knowledge. I also provide the required assurances** and agree to comply with any resulting terms if I accept an award. I am aware that any false, fictitious, or fraudulent statements or claims may
subject me to criminal, civil, or administrative penalties. (U.S. Code, Title 18, Section 1001)
x **   AGREE
** The list of certifications and assurances, or an internet site where you may obtain this list, is contained in the announcement or agency specific instructions.
Authorized Representative:
Prefix: * First Name: Samantha
Middle Name:
* Last Name: Gulley
Suffix:
* Title: Project Manager - Grants
* Telephone Number: 281-633-7769 Fax Number:
* Email: samantha.gulley@fortbendcountytx.gov
* Signature of Authorized Representative: Completed by Grants.gov upon submission. * Date Signed: Completed by Grants.gov upon submission.

# **BUDGET INFORMATION - Non-Construction Programs**

OMB Number: 4040-0006 Expiration Date: 02/28/2025

#### **SECTION A - BUDGET SUMMARY**

	Grant Program Function or	Catalog of Federal Domestic Assistance	Estimated Unobligated Funds		New or Revised Budget					
	Activity (a)	Number (b)	Federal (c)	Non-Federal (d)	Federal (e)	Non-Federal (f)	Total (g)			
1.	Diesel Emissions Reduction Act	EPA-OAR-OTAQ-23-03		\$ \$3,600,000	\$	\$	\$ \$6,600,000			
2.										
3.										
4.										
5.	Totals		\$ \$3,000,000	\$ \$3,600,000	\$	\$	\$ \$6,600,000			

#### **SECTION B - BUDGET CATEGORIES**

6. Object Class Categories	Т		GRANT PROGRAM, F	LIN	CTION OR ACTIVITY		Total
0. Object Glass Categories	(1)	Class 8 EV Tractors		(3)		4)	(5)
a. Personnel	\$	\$ [		\$	\$		\$
b. Fringe Benefits							
c. Travel							
d. Equipment		\$6,600,000					\$6,600,000
e. Supplies							
f. Contractual							
g. Construction							
h. Other							
i. Total Direct Charges (sum of 6a-6h)							\$
j. Indirect Charges							\$
k. TOTALS (sum of 6i and 6j)	\$	\$6,600,000		\$	\$		\$ \$6,600,000
7. Program Income	\$	\$ [		\$	\$		\$

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Standard Form 424A (Rev. 7- 97)
Prescribed by OMB (Circular A -102) Page 1A

	SECTION C - NON-FEDERAL RESOURCES								
(a) Grant Program			(b) Applicant		(c) State	(	d) Other Sources		(e)TOTALS
8.		\$		\$		\$		\$ [	
9.									
10.									
11.									
12. TOTAL (sum of lines 8-11)		\$		\$		\$		\$	
	SECTION D - FORECASTED CASH NEEDS								
	Total for 1st Year		1st Quarter		2nd Quarter		3rd Quarter		4th Quarter
13. Federal	\$	]		\$[		\$		\$[	
14. Non-Federal	\$								
15. TOTAL (sum of lines 13 and 14)	\$	\$		\$		\$		\$	
SECTION E - BUD	GET ESTIMATES OF FE	DE	RAL FUNDS NEEDED	FO	R BALANCE OF THE	PR	OJECT		
(a) Grant Program		T			FUTURE FUNDING I				
			(b)First		(c) Second		(d) Third		(e) Fourth
16. DERA - Rosenberg Fleet Electrification	n Program	\$		\$	\$3,000,000	\$[		\$[	
17.						[		[	
18.						[		[	
19.						[		[	
20. TOTAL (sum of lines 16 - 19)	lines 16 - 19)								
	SECTION F	- C	THER BUDGET INFOR	·M/	ATION				
21. Direct Charges: \$3,000,000			22. Indirect (	Cha	arges:				
23. Remarks: Sub-award of full grant amou	3. Remarks: Sub-award of full grant amount will be passed through to FL Transport, Inc. for the Rosenberg Fleet Electrification Program								



OMB Number: 2030-0020 Expiration Date: 06/30/2024

# Preaward Compliance Review Report for All Applicants and Recipients Requesting EPA Financial Assistance

Note: Read Instructions before completing form.

l. <b>A</b> .	Applican	t/Recipient (Name, Address, City, State, Zip Code)
	Name:	Fort Bend County
	Address:	301 Jackson St.
	City:	Richmond
	State:	TX Zip Code: 77469
В.	Unique E	ntity Identifier (UEI):
C.	Applican	/Recipient Point of Contact
	Name:	Samantha Gulley
	Phone:	281-633-7769
	Email:	samantha.gulley@fortbentcountytx.gov
	Title:	Project Manager - Grants
II.	Is the ap	plicant currently receiving EPA Assistance? Yes X No
III.	discrimi	ending civil rights lawsuits and administrative complaints filed under federal law against the applicant/recipient that allege nation based on race, color, national origin, sex, age, or disability. (Do not include employment complaints not covered by 40 arts 5 and 7.)
	n/a	
IV.	discrimi	ivil rights lawsuits and administrative complaints decided against the applicant/recipient within the last year that alleged nation based on race, color, national origin, sex, age, or disability and enclose a copy of all decisions. Please describe all re actions taken. (Do not include employment complaints not covered by 40 C.F.R. Parts 5 and 7.)
r	n/a	
V.	within th	ivil rights compliance reviews of the applicant/recipient conducted under federal nondiscrimination laws by any federal agency e last two years and enclose a copy of the review and any decisions, orders, or agreements based on the review. Please any corrective action taken. (40 C.F.R. § 7.80(c)(3))
	n/a	
VI.	Is the ap	plicant requesting EPA assistance for new construction? If no, proceed to VII; if yes, answer (a) and/or (b) below.  Yes  X No
a.		nt is for new construction, will all new facilities or alterations to existing facilities be designed and constructed to be readily le to and usable by persons with disabilities? If yes, proceed to VII; if no, proceed to VI(b).
		Yes No
b		int is for new construction and the new facilities or alterations to existing facilities will not be readily accessible to and usable ns with disabilities, explain how a regulatory exception (40 C.F.R. 7.70) applies.

VII.		nuing notice that it does not discriminate on the basis in its program or activities? (40 C.F.R 5.140 and 7.95)	X Yes	No
a.	Do the methods of notice accommodate those with i	mpaired vision or hearing?	X Yes	☐ No
b.	Is the notice posted in a prominent place in the applior, for education programs and activities, in appropr		X Yes	☐ No
c.	Does the notice identify a designated civil rights coo	ordinator?	X Yes	☐ No
VIII.	Does the applicant/recipient maintain demographic of disability status of the population it serves? (40 C.F.		X Yes	☐ No
IX.	Does the applicant/recipient have a policy/procedure persons with limited English proficiency? (Title VI, 4		X Yes	No
Χ.		or has 15 or more employees, has it designated an emplate name, title, position, mailing address, e-mail address,		
XI.		or has 15 or more employees, has it adopted grievance a violation of 40 C.F.R. Parts 5 and 7? Provide a legal concedures.		
	F	For the Applicant/Recipient		
kno		attachments thereto are true, accurate and complete. I ack by fine or imprisonment or both under applicable law. I assi		
Α.	Signature of Authorized Official B. Titl	e of Authorized Official	C. Date	
Со	mpleted by Grants.gov upon submission.	t Bend County Judge	Completed by upon submi	- 11
cor pro	ave reviewed the information provided by the applicant/recompliance information required by 40 C.F.R. Parts 5 and 7;	S. Environmental Protection Agency cipient and hereby certify that the applicant/recipient has sul that based on the information submitted, this application sa has given assurance that it will fully comply with all applicat	tisfies the preawa	rd
A. <sup>-</sup>	*Signature of Authorized EPA Official B. Titl	e of Authorized Official	C. Date	

Instructions for EPA FORM 4700-4 (Rev. 04/2021)

General. Recipients of Federal financial assistance from the U.S. Environmental Protection Agency must comply with the following statutes and regulations.

Title VI of the Civil Rights Acts of 1964 provides that no person in the United States shall, on the grounds of race, color, or national origin, be excluded from participation in, be denied the benefits of, or be subjected to discrimination under any program or activity receiving Federal financial assistance. The Act goes on to explain that the statute shall not be construed to authorize action with respect to any employment practice of any employer, employment agency, or labor organization (except where the primary objective of the Federal financial assistance is to provide employment). Section 13 of the 1972 Amendments to the Federal Water Pollution Control Act provides that no person in the United States shall on the ground of sex, be excluded from participation in, be denied the benefits of, or be subjected to discrimination under the Federal Water Pollution Control Act, as amended. Employment discrimination on the basis of sex is prohibited in all such programs or activities. Section 504 of the Rehabilitation Act of 1973 provides that no otherwise qualified individual with a disability in the United States shall solely by reason of disability be excluded from participation in, be denied the benefits of, or be subjected to discrimination under any program or activity receiving Federal financial assistance. Employment discrimination on the basis of disability is prohibited in all such programs or activities. The Age Discrimination Act of 1975 provides that no person on the basis of age shall be excluded from participation under any program or activity receiving Federal financial assistance. Employment discrimination is not covered. Age discrimination in employment is prohibited by the Age Discrimination in Employment Act administered by the Equal Employment Opportunity Commission. Title IX of the Education Amendments of 1972 provides that no person in the United States on the basis of sex shall be excluded from participation in, be denied the benefits of, or be subjected to discrimination under any education program or activity receiving Federal financial assistance. Employment discrimination on the basis of sex is prohibited in all such education programs or activities. Note: an education program or activity is not limited to only those conducted by a formal institution. 40 C.F.R. Part 5 implements Title IX of the Education Amendments of 1972, 40 C.F.R. Part 7 implements Title VI of the Civil Rights Act of 1964, Section 13 of the 1972 Amendments to the Federal Water Pollution Control Act, and Section 504 of The Rehabilitation Act of 1973.

Items "Applicant" means any entity that files an application or unsolicited proposal or otherwise requests EPA assistance. 40 C.F.R. §§ 5.105, 7.25. "Recipient" means any State or its political subdivision, any instrumentality of a State or its political subdivision, any public or private agency, institution, organizations, or other entity, or any person to which Federal financial assistance is extended directly or through another recipient, including any successor, assignee, or transferee of a recipient, but excluding the ultimate beneficiary of the assistance. 40 C.F.R. §§ 5.105, 7.25. "Civil rights lawsuits and administrative complaints" means any lawsuit or administrative complaint alleging discrimination on the basis of race, color, national origin, sex, age, or disability pending or decided against the applicant and/or entity which actually benefits from the grant, but excluding employment complaints not covered by 40 C.F.R. Parts 5 and 7. For example, if a city is the named applicant but the grant will actually benefit the Department of Sewage, civil rights lawsuits involving both the city and the Department of Sewage should be listed. "Civil rights compliance review" means: any federal agency-initiated investigation of a particular aspect of the applicant's and/or recipient's programs or activities to determine compliance with the federal non-discrimination laws. Submit this form with the original and required copies of applications, requests for extensions, requests for increase of funds, etc. Updates of information are all that are required after the initial application submission. If any item is not relevant to the project for which assistance is requested, write "NA" for "Not Applicable." In the event applicant is uncertain about how to answer any questions, EPA program officials should be contacted for clarification.



# **EPA KEY CONTACTS FORM**

OMB Number: 2030-0020 Expiration Date: 06/30/2024

**Authorized Representative:** Original awards and amendments will be sent to this individual for review and acceptance, unless otherwise indicated.

Name: Prefi	ix:	First Name: S	Samanth	a		Middle Name:		
Last	Name:	Gulley				Suffix:		
Title: Pr	oject N	lanager - Grants						
Complete Ac	ldress:							
Street1:	301	Jackson St.						
Street2:								
City:	Richr	nond		State:	TX			
Zip / Postal	Code:	77469		Country:	United States			
Phone Numb	oer:	281-633-7769			Fax Number:			
E-mail Addre	ess:	Samantha.Gulley@fortbe	endcour	nty.gov				
Pavee: Indiv	Payee: Individual authorized to accept payments.							
Name: Prefi		First Name: K	.P			Middle Name:		
	Name:	George				Suffix:		
Title: Fo	ort Ber	d County Judge						
Complete Ac								
Street1:	301 J	ackson St.						
Street2:								
City:	Rich	mond		State:	TX			
Zip / Postal	Code:	77469		Country:	United States			
Phone Numb	oer:	281-633-7769			Fax Number:			
E-mail Addre	ess:	County.Judge@fortbend	lcountyt	x.gov				
		ntact: Individual from Sponsoudgeting requests etc).	ored Prog	grams Offic	e to contact concernin	ng administrative matters (i.e., indirect cost		
Name: Prefi	ix:	First Name:	Megan			Middle Name:		
Last	Name:	Petillo				Suffix:		
Title: Di	rector	- Economic Development						
Complete Ac	ldress:							
Street1:	7701	Legacy Dr.						
Street2:								
City:	Plan	0		State:	TX			
Zip / Postal	Code:	75024		Country:	United States			
Phone Numb	oer:	972-334-7152			Fax Number:			
E-mail Addre	ess:	fleetecodev@pepsico.co	om					

# **EPA KEY CONTACTS FORM**

**Project Manager:** *Individual responsible for the technical completion of the proposed work.* 

Name:	Prefix:		First Name: Dejan			Midd	lle Name:		
	Last Na	ame:	Antunovic				Suffix:		
Title:	Elec	trifica	ation Program Manager						
Comple	te Addr	ress:							
Stree	t1: 7	701 l	Legacy Dr.						
Stree	t2:								
City:	F	Planc	State:		TX				
Zip / I	Postal Co	ode:	75024 Count	ry:	United States				
Phone N	lumber	<u>:</u> [	904-859-3405		Fax Number:				
E-mail A	Address	<u>s:</u> [	fleetecodev@pepsico.com						



### ENVIRONMENTAL PROTECTION AGENCY (EPA) 2022-23 Diesel Emission Reduction Act National Grants Notice of Funding Opportunity (NOFO) - EPA-OAR-OTAQ-23-03

#### (1) Cover Page

**EPA Region:** Region 6

**Applicant Information** 

Applicant Organization: Fort Bend County

Address: 301 Jackson St, Richmond, TX 77469

Primary contact name: Samantha Gulley Phone number: 281-342-3411

E-mail address: Samantha.Gulley@fortbendcountytx.gov

UEI number: MJG8N8EPN2L3

Type of Eligible Applicant: Local agency (county) that has jurisdiction over transportation and

air quality.

**Project Title:** Rosenberg, TX Fleet Electrification Program

**Project Period of Performance:** July 2024 – September 2026

**Short Project Description:** Replace twenty-two (22) diesel heavy duty on road trucks operating across Frito-Lay's Texas network with new, zero emission all-electric Tesla Semis operating out of Frito-Lay's Rosenberg, Texas distribution center.

**Project Sector(s):** Freight (non-port material handling, other)

Target Fleets: Long Haul - Combination

**Budget Summary:** 

EPA Funding	Voluntary Cost Share	Mandatory Cost Share	Total Project Cost
\$3,000,000		\$3,600,000	\$6,600,000

#### **Project Location:**

Sectors	Target Fleets
Freight (non-port goods movement)	Long Haul - Combination



#### (2) Workplan

#### **Section 1- Overall Project and Approach**

#### **Overall Project**

Fort Bend County is excited to partner with longtime community member Frito-Lay in one of their largest scaled electrification programs corridor: Dallas, San Antonio, and Houston areas.

Frito-Lay operates a fleet of roughly 17,000 on-road powered assets nationwide and as a Texas-based company is proud to highlight the Rosenberg facility and its transition to a zero-emissions fleet. Both FBC and Frito-Lay would be proud to partner with the EPA to allow this project to take place.

Fort Bend County (FBC) requests \$3,000,000 in EPA funding to replace twenty-two (22) diesel powered heavy duty on road transport tractors with zero emission technology units, thereby achieving emissions reductions and air quality improvements in the Houston metropolitan area. Funds will be used to replace twenty-two (22) class 7 and 8 diesel transport tractors with a flagship fleet of new, fully battery electric Tesla Semis operating out of project partner Frito-Lay's Rosenberg Distribution Center. Frito-Lay will contribute a cost share of \$3,600,000 (55%) to this project scope and will also build out the requisite charging infrastructure and backup battery storage at the site to make the vehicle deployment possible. As a result of these vehicle replacements and EPA's investment, this project would annually eliminate 8.396 short tons of nitrogen oxides (NOx) emissions, 0.013 tons of diesel particulate matter (PM 2.5), and 4,178 tons of carbon dioxide (CO2) in the Houston metropolitan area, representing a significant benefit to the health of these historically disadvantaged and disproportionately impacted communities.

Goals and Objectives. The Rosenberg, TX Fleet Electrification Program targets diesel emissions reductions located at a goods movement facility – specifically at Rosenberg Frito-Lay Distribution Center which performs consolidation, warehousing, packaging, and transport of Frito-Lay food products to the local community along major transportation corridors. 100% of the tractors to be electrified through this project operate daily at this distribution center and throughout the Texas Triangle (San Antonio, Houston and Dallas). These tractors also regularly travel through communities adversely affected by poor air quality, including being domiciled in Fort Bend County itself which is an EPA nonattainment county<sup>1</sup>. Finally, Frito-Lay is designing this project to ensure that the new vehicles will be able to continue to operate in the face of challenges induced by climate change, such as the installation of onsite battery storage as a backup in case of grid outages.

Summary and Eligibility of Vehicles. The existing vehicles to be replaced through this project are all operational, diesel-powered, and have engine models 2009 - 2017. Frito-Lay has owned

-

<sup>&</sup>lt;sup>1</sup> EPA Current Nonattainment Counties for All Criteria Pollutants



and operated the vehicles for well beyond the prior 24 months. All vehicles have at least three (3) years of remaining useful life.

Choice of Technology. While Frito-Lay is dedicated to transition its fleet to zero emission, there are currently very limited commercially available battery electric truck models that meet Frito-Lay's range and load requirements for its transport tractors. In fact, there are no commercially available class 7 battery electric vehicles, largely due to the increased weight necessitated by battery powered vehicles. For this reason, Frito-Lay is proposing replacing both class 7 and class 8 tractors at its facility with class 8 Tesla Semis, which meet the range requirements for regional delivery.

**Technology Certification.** The Tesla Semi is fully EPA certified for on-road use nationwide.

**Scrappage Plans.** FBC and Frito-Lay commit to fully complying with the DERA program's scrappage requirements, including cutting a three-inch-by-three-inch hole in the engine block and chassis within ninety (90) days of being replaced.

#### Project Approach

The principal applicant is Fort Bend County (FBC), a local governing body which is in support of Frito-Lay, the sub-recipient of this application. Frito-Lay and FBC will partner in the project administration, planning, contract management, budget and payment tracking, data collection, and report submission.

FBC will contract with Frito-Lay, the principal project partner. Frito-Lay will oversee all aspects of the replacement process over the 30-month project period and will be the owner and operator of the new vehicles. Frito-Lay owns the facility where the vehicles will be domiciled. The DERA program funding will allow the Rosenberg site to deploy one of the largest scaled electrification programs to date. Frito-Lay is confident that infrastructure upgrades will be complete prior to targeted vehicle deployment date of July 2026, allowing for a seamless transition of operations following necessary training and assimilation.

Frito-Lay has significant experience already with low- and zero-emission vehicle deployments, including its recent experience deploying Tesla Semis at its Modesto, CA facility. The same team will manage this grant project internally, and will provide all necessary reporting, data, and administrative updates for final submission to the EPA. In addition, Frito-Lay will use its recent electric vehicle maintenance knowledge to upkeep the new vehicles and ensure they operate for their full project life.

#### **Section 2 - Goods Movement Facilities**

The Frito-Lay transport tractors to be replaced are the highest emission generating tractors serving the Texas triangle. The new tractors will be operating routes from the Rosenberg facility which packages, consolidates, and warehouses Frito-Lay products for distribution to the region. These twenty-two (22) vehicles are part of a total fleet of ~70 transport tractors at Rosenberg, which run return to base routes to the Rosenberg facility. Each day, the transport tractors are loaded at the facility where they run varying routes of approximately ~200 miles or more round-trip. As part of a spoke-and-wheel model, the vehicles travel to regional distribution centers where smaller



delivery vehicles then bring Frito-Lay products to their final destinations – grocery stores, businesses, sports facilities, etc. The transport tractors then return to Rosenberg where they repeat the process, roughly 6 days per week. The new battery electric units will charge onsite at the Rosenberg facility between trips.

Each transport tractor runs an average of 131,422 miles per year, with routes most frequently traveling along major corridors and highways into the densely populated Houston metropolitan area. Reference "Table 2: Project Location Table" below for additional breakout of regional operational use.

#### **Section 3 - Environmental Justice and Disadvantaged Communities**

The project will reduce pollution from on road diesel vehicles in historically disproportionately polluted communities, contributing towards improvements in human and environmental health, and prioritizing benefits to people who have suffered environmental injustices. All replacement vehicles will operate along heavily trafficked corridors of the greater Houston metropolitan area. The Rosenberg facility is located in Fort Bend County, which ranks in the 90<sup>th</sup> and 94<sup>th</sup> percentile nationally for levels of PM2.5 and ozone exposure, respectively. Furthermore, socioeconomic characteristics combine leading the county to rank in the top 15<sup>th</sup> percentile of all Environmental Justice Indexes nationwide for PM2.5, ozone, and toxic air releases (Table 2 below)<sup>2</sup>.

EPA's investment in this project will reduce diesel emissions in an active NAAQS ozone nonattainment county<sup>3</sup> with some of the worst ozone and particulate matter emissions levels in the United States. five parishes with some of the worst toxic air pollution in the United States.

Table 1: Fort Bend County, Texas EPA EJScreen Environmental Justice Index

<b>Environmental Justice Index</b>	PM 2.5	Ozone	Toxic Releases to Air
Fort Bend County Population Percentile	86 <sup>th</sup>	86 <sup>th</sup>	85 <sup>th</sup>
Harris County Population Percentile	99 <sup>th</sup>	99 <sup>th</sup>	99 <sup>th</sup>
Greater Houston Metropolitan Area Population Percentile	70-99 <sup>th</sup>	70-99 <sup>th</sup>	70-99 <sup>th</sup>

<sup>&</sup>lt;sup>2</sup> https://ejscreen.epa.gov/mapper/

<sup>&</sup>lt;sup>3</sup> https://www3.epa.gov/airquality/greenbook/ancl.html



Table 2: Project Location Table

County	State	City	Zip	Fleet, Types and Number of Affected Vehicles	% of Time Vehicles Spend in Area	Non- Attainment Area	Air Toxic Assessment Area <sup>4</sup>	Goods Movement
Fort Bend	TX	Rosenberg	77471	Frito-Lay Transport Tractors,	35%	Yes	6	Rosenberg Plant & Distribution Center
Harris	TX	Houston	Various	22	25%	Yes	6	Various locations
Various other counties	TX	Greater Houston Area	Various		40%	Yes	6	Various locations

FBC recognizes the important role of community participation in this project and will lead engagement activities throughout the duration of implementation. FBC has considerable experience implementing community listening sessions and will design its engagement activities to enable stakeholder feedback.

#### **Section 4 – Project Sustainability**

Beyond this potential grant, FBC and Frito-Lay are independently dedicated to continuing emissions reductions and adoption of zero emission technology.

#### Commitments to Continuing Emissions Reductions

As part of its parent company PepsiCo, Frito-Lay has already made an industry-leading commitment to achieve net-zero emissions by 2040, one decade earlier than called for in the Paris Agreement. This includes reducing absolute emissions across direction operations (Scope 1 and 2) by 75% and indirect value chain (Scope 3) by 40% by 2030<sup>5</sup>. Frito-Lay has also already completed emissions reductions projects nationwide and has extensive low- and zero-emission deployment plans over the coming years to meet the aforementioned Scope 1 and 2 reduction goals. Specific to the Rosenberg facility, Frito-Lay is seeking funding for 22 tractors as part of this grant application allowing for the one of the largest scaled class 8 electrification programs to date including 36 transport tractors, 6 charging stations, and a Battery Electric Storage System (BESS).

#### Baseline Mobile Source Emissions Inventory

Frito-Lay is an EPA Transport SmartWay partner which includes the ongoing, publicly available reporting of emissions inventories and current fuel efficiency levels for Scope 1 emissions. In fact, in 2015 Frito-Lay received the annual SmartWay Excellence Award for superior environmental

<sup>&</sup>lt;sup>4</sup> AirToxScreen (arcgis.com)

<sup>&</sup>lt;sup>5</sup> PepsiCo's-Climate-Action-Strategy 09 23 2022



performance and extra actions to reduce freight emissions through effective collaboration, operational practices, robust data validation and reporting systems, communications, and public outreach<sup>6</sup>.

Table 3: EPA SmartWay 2022 Data Year Performance Rankings<sup>7</sup>

	CO2 (grams/mile)	NOx (grams/mile)	Particulate Matter (grams/mile)
Rolling Frito-Lay Sales, LP	1,177	1.47	0.0041
FL Transport, Inc	1,366	1.78	0.0028

#### Mobile Source Emissions Reductions Plans

As an EPA Transport SmartWay partner, Frito-Lay is committed not only to reporting on its mobile source criteria pollutant emissions efficiency levels, but also to consistently improve those levels.

#### **Public Point of Contact**

For this EPA application, any communication regarding concerns of air quality or community needs tied to the Rosenberg Fleet Electrification Program will be funneled through FBC who will then assess concerns and determine necessary action with the support of Frito-Lay. FBC has an established public process to engage the community through its regular series of "Listening Tours" throughout the county<sup>8</sup>, the most recent of which was in Spring 2023, which are used to solicit feedback from the public on a wide variety of topics including preferred services, concerns, and goals for the county government. FBC takes this engagement very seriously.

FBC is eager to participate in this Rosenberg Vehicle Electrification project and already presented the proposed project details at its November 2023 board meeting to officially make the proceedings public and provide an avenue for public discourse. FBC will leverage this feedback to make informed decisions and address the concerns of the public in a timely fashion. FBC has an active and comprehensive website that transparently lists specific contacts and contact information for a variety of county representatives who work specifically in the engineering department, who are well versed in the active construction and development projects taking place within the county's jurisdiction and will be able to answer any questions or ensure that any concerns are addressed through an adequate review process.

#### **Section 5 – Project Resilience to Climate Impacts**

FBC has a Remote Work Policy that sets the foundation for FBC to help a responsive and productive remote workforce deliver value to the individuals the organization serves. Extensive experience with telework ensures a vast majority of efforts completed by the organization can be done virtually and under a wider range of conditions such as unprecedented times such as the

<sup>6</sup> https://www.csrwire.com/press\_releases/27845-pepsico-wins-u-s-epa-smartway-environmental-excellence-award

<sup>&</sup>lt;sup>7</sup> https://www.epa.gov/smartway/smartway-carrier-performance-ranking

<sup>&</sup>lt;sup>8</sup> https://www.fortbendcountytx.gov/your-county/county-calendar/fort-bend-county-pct-2-listening-tour



Covid-19 pandemic, climate disasters, etc. As FBC is a hybrid workplace, all employees have had significant experience teleworking and communicating via the web. This allows FBC to reliably continue their work throughout the year and thorough unforeseen events.

Specific to the equipment, the project team recognizes the importance of protecting vehicles and associated infrastructure in the Houston metropolitan region, which may be more vulnerable to severe storms and flooding with the continuation of climate change's impact. Frito-Lay has developed a specific Disaster Response & Recovery Plan for its Texas and nationwide facilities that includes protocols to prepare, assess and respond to extreme weather events and other national disasters. In addition, as part of the electric vehicle infrastructure project at the site, a BESS will be installed to provide electric power in the case of grid outages.

**Project siting** – The Rosenberg site was chosen for early electrification in part due to its low flood risk. Per the Federal Emergency Management Agency (FEMA)'s Flood Map Service Center, the project address and surrounding area is designated as an area of minimal flood hazard<sup>9</sup>.

Onsite Battery Electric Storage System (BESS) – Frito-Lay is aware of the risks of grid failures to a supply chain that runs on battery electric vehicles. As the grid receives additional load over the coming decades in conjunction with more severe weather events, the likelihood of power outages increases. Frito-Lay is including a state-of-the-art BESS at the Rosenberg facility to provide backup power, allowing for normal fleet operations for up to 24 hours with no interruptions.

#### **Section 6 – Workforce Development**

FBC and Frito-Lay are dedicated to supporting a just and equitable transition to a clean energy future.

FBC and Frito-Lay will ensure that Frito-Lay's existing workforce is upskilled on the technology provided through the grant, and that no employees are replaced. The two primary work groups affected are the fleet mechanics and drivers who will be trained in operation, charging, and maintenance of the electric vehicles. Frito-Lay has a robust Health, Safety and Environment (HSE) Department which will participate in the safe operation and deployment of these electric vehicles. If any additional employees are required because of the replacement activities, the project team will prioritize hiring from the local workforce. Frito-Lay views its success as hinging on the company's ability to hire and retain the most talented people. Especially due to the rapidly changing workplace and technology advancements, Frito-Lay strives to engage and support its employees. For instance, Frito-Lay's Global Learning Center of Expertise provides employees curriculums on leadership, management, building a future-ready workforce, and functional skills. In addition, in 2020 Frito-Lay's parent company PepsiCo launched a Racial Equality Journey project in the U.S. which includes a focus on increasing underrepresented populations representation at the manager level within PepsiCo to mirror the communities in which they operate.

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<sup>&</sup>lt;sup>9</sup> https://msc.fema.gov/portal/search?AddressQuery=3310%20TX-36%2C%20Rosenberg%2C%20TX%2077471



#### Section 7 – Environmental Results—Outcomes, Outputs and Performance Measures

### Emissions Reductions, Cost Effectiveness and Additional Outputs and Outcomes

Expected outcomes for emissions reductions and cost effectiveness are shown in tables 4 and 5 below.

Table 4: Anticipated Output and Outcomes

Activity	Output	Outcome (short tons)
Replace 22 heavy duty diesel Frito-Lay transport tractors operating in the Houston metropolitan region.	22 vehicles replaced with zero emission, battery electric class 8 Tesla Semis	Annual Reduction PM2.5 = 0.013 Lifetime Reduction PM2.5 = 0.068 Annual Reduction NOx = 8.396 Lifetime Reduction NOx = 47.041 Lifetime Capital Cost Effectiveness = PM2.5 = \$97,321,229; NOx = \$140,303 Annual Reduction Diesel Gallons = 371,453 Lifetime Reduction Diesel Gallons = 2,134,671 Annually Reduction CO2 = 4,178.8 Lifetime Reduction CO2 = 24,015
Training provided to PepsiCo employees on new Teslas  Engage local Fort Bend County communities to	~6 mechanics trained in operation, charging, and maintenance of Tesla Semis All CDL drivers will be trained in operation and charging 4 community listening sessions held during the project period to solicit	Vehicle maintenance and operation workforce is upskilled to handle technologically advanced vehicles as the energy transition continues  Beneficiary communities engage with the EPA project and its goals, have
ensure meaningful participation	feedback, address concerns, and share progress updates on the Rosenberg electrification project	been given opportunity for feedback and benefit from reduced transportation emissions

Table 5:Summary Emissions, Costs and Fuel Reductions

Results (short tons)	NOx	PM2.5	НС	CO	CO2	Fuel (gallons)
Annual Reductions After Upgrades	8.396	0.013	0.161	5.560	4,178.8	371,453
Annual % Reduced After Upgrades	100%	100%	100%	100%	100%	100%
Lifetime Reductions After Upgrades	47.041	0.068	0.873	31.973	24,015	2,134,671
Total Cost Effectiveness (\$/short ton reduced))	\$140,303	\$97,321,229	\$7,556,679	\$206,425	\$275	



#### Performance Measures and Plan

Measure	Method and Explanation
Emissions	Annual emissions reductions are estimated at 8.396 tons NO, 0.013 tons PM2.5, 0.161
Reductions	HC and 5.56 CO. Actual criteria pollutant reductions will be tracked once new vehicles
	are commissioned and operational. Milestone reduction goals will be reported in
	quarterly reports to the EPA, as well as captured through reporting to EPA SmartWay.
Vehicle Purchases &	Frito-Lay will track progress throughout purchase and delivery timeline, including
Delivery	equipment purchase orders, delivery to facility, commissioning of vehicles and scrappage
	of old units. Frito-Lay will report project progress, expenditures, and next steps to FBC.
	FBC will oversee Frito-Lay as the contractor.
Environmental	Frito-Lay will measure and report actual GHG reductions against the annual target of
Impacts	4,178.8 CO2 using data on actual new vehicle usage. Measure and report reduction in
	gallons of diesel fuel usage. Leverage media, community engagement, EPA reporting to
	communicate key outcomes.
Workforce Training	Frito-Lay project team will work with the Rosenberg site team to track development and
	delivery of training for Frito-Lay employees.
Community	Disseminate information on the project and technology via websites, community listening
Engagement	sessions, and media by both FBC and Frito-Lay.

Frito-Lay will partner with FBC to ensure that all necessary project and final reports are delivered to EPA in a timeline consistent with the contract terms and conditions of any potential award. Frito-Lay will draft these intermediate and final reports as the owner of the vehicles' operational data. FBC and Frito-Lay will communicate on project status and vehicle delivery timelines as necessary, with more check-ins as necessary as vehicle delivery and deployment approaches. Frito-Lay will track progress toward workplan milestones, budget and expenditure, and progress toward the performance measures described above, and will include updates and analysis of progress in the quarterly reports it prepares FBC and the EPA. Frito-Lay will also track and report on all actual vehicle usage in accordance with the contract terms and conditions. Frito-Lay will anticipate and communicate any reasonable adjustments to the timeline, activities, and milestones, and will plan for contingencies to ensure that project progress remains on track. The final project report will include summary analyses of the performance measures described above, and evaluation of project performance.

#### Timeline and Milestones

Following notice of award, FBC and Frito-Lay will undertake the tasks as described in Table 6 below. Project performance is scheduled to begin July 2024 and to complete by December 2026. The final report is projected for submission to the EPA by March 2027.



Table 6: Tasks and Milestones

		2024			20	25			20	26		2027
Project Phase	Q2	Q3	Q4	Q2	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Q1
1- Project Administration												
1.1 Notice of Award												
1.2 Grant Agreement with EPA												
1.3 Contract Execution												
1.5 Project Kickoff /Performance Begins												
2- Replace Vehicles*												
2.1 New Vehicle Delivery												
2.2 New Vehicle Commissioning												
2.3 Old Vehicle Scrappage												
5- Workforce Development												
5.1 Coordinate / Prep / Schedule Mechanic Training												
5.2 Train Mechanics												
6- Community Engagement												
6.1 Engagement Activities in Fort Bend County												
7- Reporting												
7.1 Quarterly Reporting												
7.2 Final Report												

<sup>\*</sup> Frito-Lay expects vehicles to be delivered by Tesla no later than Q4 2026. Vehicle delivery and deployment may be accelerated depending on availability from Tesla.

# **Section 8 – Programmatic Capability and Past Performance**

Past Performance and Reporting Requirements

Agency	San Joaquin Valley Air Pollution Control District (SJVAPC)
Project Title	Modesto Electrification ZANZEFF
Agreement Number	G16-ZNZE-06
Assistance Listing Number	
	Modesto Fleet conversion to zero and near zero emissions technologies and supporting infrastructure, including Tesla Semis (!5) and 750kW chargers (4) and associated BESS
Reporting	Frito-Lay provides reports directly to SJVAPC, all reporting is completed and compliant. Final report is currently being generated.

Agency	Kern Council of Government
Project Title	Kern Employee Charging Stations
Agreement Number	Kern Agreement dated 11-17-22
<b>Assistance Listing Number</b>	
Description	Employee charging stations for Kern facility
Reporting	Quarterly reports are submitted directly to the agency by Frito-Lay and are completed and
	up to date.



Agency	TCEQ
Project Title	San Antonio Texas Clean Fleets Program
Agreement Number	582-19-93628-0249
Assistance Listing Number	
Description	Purchase of 10 EV box trucks
Reporting	Frito-Lay reporting is up to date.

#### Staff Expertise

The two principal project partners are Fort Bend County and Frito-Lay. FBC is the local government entity representing the county in which the Rosenberg project is located.

Frito-Lay North America is the \$23 billion convenient foods division of PepsiCo, Inc. The company operates 30+ manufacturing facilities across the U.S. and Canada, more than 200 distribution centers and services 315,000 retail customers per week through its direct-store-delivery model. Frito-Lay and its parent company PepsiCo have aggressive internal goals achieving emissions reductions throughout their supply chain and has well over a decade of managing large scale public grants to further important sustainability targets.

Table 7: Project Team Expertise

Frito-Lay	
Dejan Antunovic, Fleet Electrification Program Manager	<ul> <li>Leads EV and EVSE projects for PepsiCo across North America including Level 2, 3, and MCS charging capability across class 2b, 6, &amp; 8 vehicles</li> <li>Partners with suppliers to work toward electrifying over 80,000 vehicles over 500 Frito-Lay and Pepsi facilities mature and select best technology for decarbonization</li> <li>Industry leader with participation in multiple conference and panels</li> </ul>
Leon Plummer, Fleet Sustainability Director	<ul> <li>Leads Fleet electrification team in PepsiCo North America team developing strategy for infrastructure projects, alternative fuel projects and EV deployment projects across Pepsi and Frito-Lay sites across North America, both electric and alternative fuels, to advance decarbonization program</li> <li>Advances PepsiCo Veteran partnerships through the Valor program Diversity and Equality initiatives</li> <li>Recent retiree of US Military prior to transition to PepsiCo</li> </ul>
Adam Buttgenbach, Director – Fleet Sustainability and Engineering	<ul> <li>Co-leads the PepsiCo Food and Beverage North America Fleet Center of Excellence</li> <li>Leads the Fleet Engineering and Sustainability efforts of 80,000+ assets, including on-highway, off-highway, and MHE</li> <li>Builds multi-year capital allocation of \$2.5B+ for the strategic transformation of mobility assets and infrastructure</li> <li>Integrated the PepsiCo Positive targets for GHG reduction in our private fleet with zero emission vehicles and alternative fuels</li> <li>Developed a safer fleet with minimum requirements on ADAS safety systems, level 2 autonomy, and better-connected vehicles</li> <li>Region Fleet / IMOPs EQUAL representative, supporting D&amp;E and the LGBTQ+ community at PepsiCo</li> <li>Created a safety-first operations culture</li> </ul>



#### **Section 9 - Budget**

### **Budget Detail**

Fort Bend County is requesting \$3,000,000 in EPA funding to support the replacement of 22 heavy duty diesel transport tractors in Rosenberg. 100% of EPA funds will be used to procure and commission the new battery electric Tesla Semi trucks. The Frito-Lay project team will be providing a total of \$3,600,000 in mandatory cost share to fund the purchase the vehicles. EPA funding accounts for 45% of the total project cost of \$6,600,000. Table 8 details the breakdown of project costs whether it is funded by the EPA, voluntary cost share, or mandatory cost share.

Table 8: Budget Table

Line Item and Itemized Cost	EPA Funding	Voluntary Cost Share	Mandatory Cost Share		
No relevant personnel	\$ -	\$ -	\$ -		
TOTAL PERSONNEL	\$ -	\$ -	\$ -		
No relevant fringe benefits	\$ -	\$ -	\$ -		
TOTAL FRINGE BENEFITS	\$ -	\$ -	\$ -		
No relevant travel	\$ -	\$ -	\$ -		
TOTAL TRAVEL	\$ -	\$ -	\$ -		
Tesla Semi Tractor (22 total)	\$ -	\$ -	\$ 3,600,000		
TOTAL EQUIPMENT	\$ -	\$ -	\$ 3,600,000		
No relevant supplies	\$ -	\$ -	\$ -		
TOTAL SUPPLIES	\$ -	\$ -	\$ -		
No relevant contractual work	\$ -	\$ -	\$ -		
TOTAL CONTRACTUAL	\$ -	\$ -	\$ -		
Pass Through to Sub-recipient, Frito-Lay	\$ 3,000,000	\$ -	\$ -		
TOTAL OTHER	\$ 3,000,000	\$ -	\$ -		
No relevant other	\$ -	\$ -	\$ -		
TOTAL INDIRECT	\$ -	\$ -	\$ -		
TOTAL FUNDING	\$ 3,000,000	\$ -	\$ 3,600,000		

#### Expenditure of Awarded Funds

Both FBC and Frito-Lay are well versed in technical and financial project management and will ensure that EPA's awarded grant funds will be expended in a timely and efficient manner and complying with all grant contract terms and conditions. Following notice of grant award, FBC will meet with Frito-Lay to confirm milestones, timeline, and projected budget expenditures for the entirety of the project. Frito-Lay and FBC will agree to terms and conditions, detailed task



descriptions, and payment schedules tied to milestones to ensure all required tasks have been satisfied before any funds are paid out. To prepare quarterly reports to the EPA, Frito-Lay will gather invoices and evaluate any deviations from scheduled expenditure. This information will then be reviewed with FBC and submitted to the EPA in the Quarterly Reporting Template. Frito-Lay and FBC leadership and staff will maintain regular oversight of the project progress and will coordinate via telephone calls, e-mails, meetings, and site visits as needed, as well as through the quarterly progress reports provided by Frito-Lay.

#### Reasonableness of Costs

The proposed cost categories included in budget Table 8 are described below.

Personnel: There will be no relevant expenses in these categories.

Fringe Benefits: There will be no relevant expenses in these categories.

*Travel:* There will be no relevant expenses in these categories.

Equipment: FBC requests EPA funding for 22 new battery electric Tesla Semi trucks. The project team proposes to provide a cost share of \$3,600,000, with \$3,000,000 coming from the EPA National DERA grant. This meets the mandatory cost share requirement of 55% of total project costs coming from the applicant or project partner for vehicle or equipment replacement projects with zero-tailpipe emission power sources. The project team does not anticipate soliciting any other outside funding for these 22 units.

Supplies and Contractional Costs: There will be no relevant expenses in these categories.

Other: There will be no relevant expenses in these categories.

*Indirect costs:* There will be no relevant expenses in these categories.